Audit and Risk Services Quarter Four Report 1st January to 31st March 2023

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1. Quarter Four Summary

Service Developments

Internal Audit

Internal audits that have been scoped in the quarter and/or fieldwork underway include:

Directorate	Internal Audits	
Adult Services	Preparing for Adulthood	
Addit Services	 Scheme of Delegation and Authorisation of Packages 	
Children's Services	Children's Services Medium Term Financial Strategy	
Chief Executives	Community Engagement	
Chief Executives	 Recruitment, Retention and Succession Planning 	
Community and Environmental	• N/a	
Corporate	Compliance with Corporate Arrangements	
Corporate	 Not in Education, Employment or Training 	
	Social Value	
	Use of Consultants	
Governance and Partnerships	• N/a	
Resources	IT Help Desk and Device Management	
Nesources	Payroll	
Schools	• N/a	

Details of the scope and final outcome for each of the above audits will be reported to Audit Committee in the Audit and Risk quarterly report once the fieldwork has been completed and the draft report agreed.

There have been two small changes to the audit plan in the quarter. The first was the addition of an internal audit of the Payment Sense card payment system. The second was the reallocation of the resources for complex cases in adult services to a review of their scheme of delegation and authorisation processes for packages. The latter is presenting a more pressing challenge for the service and any risks associated with complex cases will be picked up in the 2023/24 internal audit of CQC Preparedness.

Two of the three Auditor vacancies have now been filled with one experienced Auditor joining the team in February 2023 and a new trainee joining the team in April 2023. Recruitment is ongoing to fill the remaining vacancy. In addition, a member of the team started maternity leave in February 2023 and some agency cover has been secured which will commence in May 2023.

Corporate Fraud

The Corporate Fraud Team have examined all of the 2,130 Single Person Discount (SPD) / Electoral Register data matches (as reported by the National Fraud Initiative (NFI) Exercise 2021). This examination identified errors in 198 cases (9.3%), resulting in additional charges of £118,123 being levied to Council residents. In order to minimise further potential losses due to SPD awards being incorrectly applied, the Council subscribed to the NFI's 'Premium SPD Service' for 2023. This enhanced service examines a number of data sources (i.e. in addition to the Electoral Register), which may potentially indicate that a discount is being applied inappropriately. Initial results have highlighted approximately 31,000 addresses where SPD may have been incorrectly applied. In conjunction with the Head of Audit and Risk, the Corporate Fraud Team have produced a strategy to examine these data matches during 2023. The Committee will be updated on progress during the year.

Training is currently underway to update the external Corporate Website, to enhance the Council's counter fraud presence.

Joint working links with the local office of the Department for Work and Pensions have been reestablished. Quarterly meetings are now diarised, and there are currently 7 on-going investigations, 2 of which are at interview stage.

Risk and Resilience

All of the scheduled risk management groups were held in the quarter. An overarching risk register for the wholly owned companies has now been prepared and is currently being reviewed prior to approval being sought. Risk workshops are planned for the ShowTown project, Multiversity Project and Shared Prosperity Fund.

The service has completed a procurement exercise for leaseholder insurance. Continued liaison with the Growth and Prosperity Team is also taking place to understand any potential insurance risks arising due to the ongoing regeneration programme across the town, with property insurance being the greatest risk at present. A procurement exercise for all of the Council's covers will take place in 2023/24 with an inception date of April 2024 and planning has already started on this.

A new claims handling system has been procured which should increase efficiency when recording claims data and reporting outcomes. An initial system has been provided and is currently being tested before formal go live. There are some challenges around data migration from the old system but these are currently being worked through.

During the quarter we appointed to the vacant Risk and Resilience Officer post with the candidate taking up post in April 2023.

Health and Safety

The modernisation of the health and safety management system on the Hub is ongoing, as is the transfer of accident reporting onto the new HR system which is due to go live in May 2023. This has included a review of all the health and safety management arrangements to ensure that they remain up to date and supported by appropriate guidance for managers to use.

The team are seeing an increase in requests for support and to visit various services, teams and attend monthly service / multi service groups and meetings. There is also an increase in demand for bespoke training and tool box talks.

The team continue to deliver services to a number of external organisations which generates an income for the team. These include three of the wholly owned companies, schools (in and out of borough) and Fylde Borough Council.

There were three vacancies in the Health and Safety team and two of these posts have now been filled with the new advisors starting in February 2023. The vacant Trainee Health and Safety post is being held at present but is likely to be filled in the future, however options are just being considered. During the quarter another of the experienced Health and Safety Advisors resigned and is due to leave in April 2023 and therefore a recruitment exercise is currently underway to replace this post.

Performance

Risk Services performance indicators

Performance Indicator (Description of measure)	2022/23 Target	2022/23 Actual
Professional and technical qualification as a percentage of the total.	85%	69%

Internal Audit Team performance indicators

Performance Indicator (Description of measure)	2022/23 Target	2022/23 Actual
Percentage audit plan completed (annual target).	90%	91%
Percentage draft reports issued within deadline.	96%	89%
Percentage audit work within resource budget.	92%	98%
Percentage of positive satisfaction surveys.	85%	95%
Percentage compliance with quality standards for audit reviews.	85%	95%

Risk and Resilience Team performance indicators

Performance Indicator (Description of measure)	2022/23 Target	2022/23 Actual
Percentage of Council service business continuity plans up to date.	100%	91%
Percentage of risk registers revised and up to date at the end of the quarter.	100%	88%
Number of risk and resilience training and exercise sessions held (annual target).	6	4
Percentage of property risk audit programme completed (annual target).	100%	100%

The updated information for risk registers is as follows:

Risk Management Group	Percentage Updated by March 2023	Risk Registers Not Updated
Adult Services	100%	N/a
Control Support Sonicos	85%	Executives Management Support
Central Support Services	65%	Housing Strategy
Children's Services	100%	N/a
Communications & Regeneration	94%	Arts Development Service
Community & Favinanasantal Comitaca	78%	Integrated Transport
Community & Environmental Services	/8%	Parks
Public Health	100%	N/A

The updated information for business continuity plans is as follows:

Directorate	Percentage Updated Within 12 Months	Business Continuity Plans Not Updated	
Adult Services	92%	Home Care	
Chief Executives	33%	Corporate Delivery, Commissioning and Performance	
		Housing Options	
Children's Services	100%	N/a	
Communications & Regeneration	93%	Strategic Leisure Assets	
		Planning Enforcement	
C		Housing Enforcement	
Community & Environmental Services	81%	Trading Standards and Licencing	
		*All of the above are pending review / merging into one plan for Public Protection	
Governance & Partnerships	100%	N/a	
Public Health	100%	N/a	
Resources	100%	N/a	

Health and Safety performance indicators

Performance Indicator (Description of measure)	2022/23 Target	2022/23 Actual
RIDDOR Reportable Accidents for Employees	0	4

There were no new RIDDOR cases relating to employees reported in the quarter.

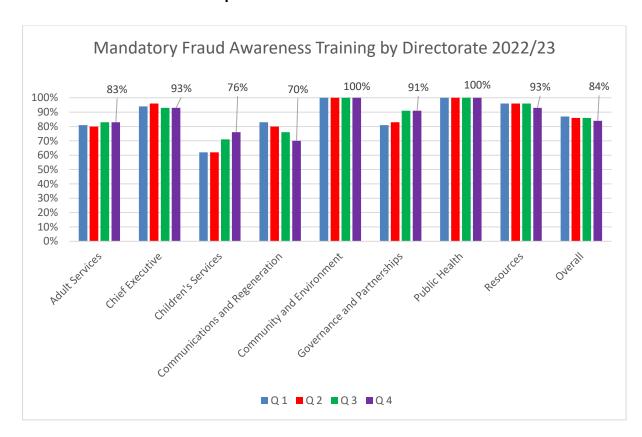
Corporate Fraud Team performance indicators

Performance Indicator (Description of measure)	2022/23 Target	2022/23 Actual
% of agreed Council employees completed i-Pool fraud awareness course.	100%	84%

As at the end of Quarter 4, the overall completion rate has decreased by 2% from Quarter 3 (i.e. 86% to 84%). Whilst an increased level of completion within Children's Services (5%) is noted, this has been offset by quarterly reductions within both Communications and Regeneration (6%) and Resources (3%).

Further analysis of individual completions within these two services highlighted that there were a number of staffing changes during the quarter. The analysis identified that the majority of staff leaving the services had previously completed the training. As the majority of the newly recruited staff are yet to complete the training, it is understandable that the overall completion percentages have decreased, thereby having an apparently adverse effect on the overall completion rate.

The Corporate Fraud and Investigations Team continue to promote the completion of the i-Pool training course, and highlight those mandated members of staff who have yet to complete the course to the relevant Chief Officers on a quarterly basis.



2. Appendix A: Performance & Summary Tables for Quarter Four Internal Audit reports issued in period

Directorate	Review Title	Assurance Statement	
-	Review Title Coopers Way Settings	Scope The compliance testing cover	red the following: date; are in place; lace; an carried out; res are in place; ace for medication; ack Assessments; is compliant with the policy; affection Control are in place; rangements are in place; rangements are in place; rangements are in place; reappropriately received. ace Statement surance rols to be adequate with essed and changes ghted a concern regarding and we have therefore scope as inadequate. ans Made 1 5 1 ave now all been updated, an Plans and Medication up to date and in the ety Manuals. copers Respite Service now

Directorate	Review Title	Assurance Statement		
		Scope		
		The scope of our audit was to review:		
		 The de-designation of former Children's Centres to ensure they are operating within the permissible scope of Government policy. The controls and assessments made on whether the Council is liable for any clawback of ringfenced grant funding. 		
		Overall Opinion and Assurar	nce Statement	
		Adec	quate	
		We consider that the controls in place are adequate, with some risk areas identified and assessed. Our testing also revealed a satisfactory level of compliance with the controls in most areas. However, we identified some concerns when testing the implications of not having a clear plan to capture the usage of former Children's Centres sites that sit within academies as records of school visits were not kept. Moreover, some schools had no explicit clawback clauses within the transfer agreements with the Council and as a result, the clawback risk for these schools rests with the Council.		
Children's	Children Centre	Number of Recommendatio	ns Made	
Services	Funding	Priority 1	0	
		Priority 2	3	
		Priority 3	4	
		Management Response		
		The Children's Social Care & Early Help risk register will be updated to capture the risk of potential clawback of funds by the government if the former Children's Centres sites are not used in accordance to their permitted use.		
		Checks will be made of trans Services to ensure appropria	9	
		Management will explore whether a suitable working agreement with the schools/academies and the formalisation of a better collective plan to better manage the available spaces would be feasible.		
		Clarification will be sought as to whether central government would claw back the original costs of the assets or their current market value as per the Council's asset register.		
		An effective reporting arrangement between the Family Hub Coordinators Service Manager and the Head of Service for Early Help to capture and collect data on school visits and early year's activities will be explored.		

Directorate	Review Title	Assurance Statement								
		ScopeThe scope of this audit was to review:Compliance and adherence to statutory du								
		 Compliance and adhere and Efficiency and effective operations, with poten 								
		Overall Opinion and Assurance Statement								
		We consider that the control	s in place are adequate,							
		with some risk identified and several changes necessary. Nationally the SEND system is being reviewed, and following the recent OFSTED/CQC inspection the local system is being jointly reviewed, with plans in place to address the weaknesses identified.								
		Number of Recommendation	ns Made							
		Priority 1	0							
	Special Educational Needs	Priority 2 Priority 3	7 5							
		Management Response								
Children's Services		A younger person friendly version of the Written Statement of Action (prepared in response to the external inspection) is being produced at which point it will be published.								
		A progress report against delivering the Written Statement of Action will be provided to the Corporate Leadership Team.								
		The local risk register capturing the main risks against the effective delivery of the Written Statement of Action will be prepared.								
		The service will conduct a gap analysis of the statutory duties building on the work of the External Consultant and develop a set of KPI's against the statutory duties. The terms of reference for the various groups and pane supporting the delivery of the Special Education Needs service will be reviewed and updated.								
		The service will look at the requirements as described in the paper Education and Skills Funding Agency's - Notional SEND budget for mainstream schools: operational guidance – October 2022 to inform the loca offer information which needs to be produced.								
		The service should consider updating their local offer in light of the recent court ruling involving Devon County Council and the deadlines concerning annual reviews although this may create some operational difficulties.								

Directorate	Review Title	Assurance Statement									
		Scope The compliance testing covered the following: Staffing Arrangements; Purchasing procedures and compliance; Procedures surrounding income and banking; Staff Rotas and records; Budget Monitoring; Health and Safety; Security arrangements; Stock control; Information Management; Asset recording.									
		Overall Opinion and Assurar									
		Adequate We consider that the controls in place are adequate, with some risks identified and several changes recommended. Our testing revealed minor lapses in compliance with the controls.									
		Number of Recommendations Made									
Community and	Leisure Centres	Priority 1	0								
Environmental	Leisure Certifies	Priority 2 Priority 3	4								
		Management Response									
		The cashing up procedure is to be updated to acknowledge current processes in place.									
		The Time Off in Lieu (TOIL) documented procedure will be circulated across sites.									
		iTrent is causing issues with tabsences when their line mathis has been raised with the has been implemented, a sprensure sickness is recorded fensured that all the managerattendance management cou	nagers are not working and developer. Until a solution readsheet will be used to or all staff. It will also be as have attended the								
		Procedures surrounding pool maintenance will be checked to ensure consistency across sites.									
		Consideration has be given as to whether the recommendations made in the Lancashire Constabulary report could be implemented to increase security within Blackpool Sports Centre and progress is being made in addressing these.									

Directorate	Review Title	Assurance Statement								
		 Scope The scope of this audit was to review: Management of Council's 'grey fleet' and driving at work application; and Compliance with the Operator Licence statutory requirements. 								
		Overall Opinion and Assurance Statement								
		We consider the management of the 'grey fleet' and compliance with the Driving at Work application are inadequate with significant risks identified. Although a new app may address some of the weaknesses identified, the current arrangements and controls to ensure employees are appropriately documented for the use of their personal vehicles for business use are weak and inconsistently applied.								
		Significant improvement has been evidenced regarding compliance with the Operator's Licence and we consider that adequate controls have been introduced to mitigate the risks highlighted in the 2020 audit review.								
		Number of Recommendations Made								
Corporate	Driving at Work	Driving at Work Priority 1 Priority 2 Priority 3								
		Management Response								
		Corporate Guidance will be prepared on the driving at work documentation checks and this will be stored in a central location alongside the Drivers Handbook.								
		Robust communications will be shared with line managers regarding required checking processes. The issues will be raised at future Driving at Work Risk Management Groups alongside compliance reports.								
		The new Driving at Work App is being reviewed to ensure robust arrangements are in place. The new app is currently being tested and will be launched at the Corporate Leadership Team prior to roll-out.								
		The Transport Manager has commenced compliance checks on fleet vehicles and will report on non-compliance to Line Managers and the Driving at Work Risk Management Group.								
		The Transport Manager will have oversight of the training provision for HGV drivers to ensure a suitable variety of courses are undertaken and also develop appropriate training matrices.								

Directorate	Review Title	Assurance Statement							
		Scope The scope of the audit included: • The robustness of the internal controls in pl							
		this particular card and the number of Council stem.							
		Overall Opinion and Assuran	nce Statement						
	Payment Sense Card	Inadequate We consider that the controls in place are inadequate, mainly due to the lack of monitoring that has taken place to date in terms of fees and charges levied by Payment Sense. There is also a lack of transparency on Payment Sense fees and charges for the responsible officers.							
		Number of Recommendations Made							
Cornerate		Priority 1	1						
Corporate	Payment System	Priority 2 Priority 3	2 2						
		Management Response							
		Steps have been taken to ensure responsibility for reconciling reports and reviewing Payme access to the system.	the statements to the till						
		A value for money exercise will be undertaken prior to purchasing any more Electronic Point of Sale tills.							
		A full list of charges will be obtained and be provided to officers with fee monitoring responsibility.							
		A local scheme of delegation will be developed to enable the signing of Payment Sense agreements to another senior officer.							
		Stock levels of the chip and pin device paper rolls will be monitored to ensure that services are not paying for more than is needed.							

Directorate	Review Title	Assurance	Statement						
		Scope							
		The compliance testing covered the following:							
Governance and Partnership		 Roles and responsibilities for staff; Staff awareness of relevant legislation; Customer satisfaction appropriately monitored; Procurement guidelines are followed; Cash handling controls; The budget is appropriately monitored; Rotas with safe levels of cover operating; GDPR legislation; Risk assessments are carried out; Maintenance checks are undertaken; Suitable security arrangements are in place; Stock Control Procedures. Overall Opinion and Assurance Statement Adequate We consider that the controls in place are adequate, with some risk identified and several changes necessal							
	Wedding Chapel	Number of Recommendations Made							
		Priority 1	0						
		Priority 2 Priority 3	3						
		Management Response	3						
		Training is informal and 'on the job', therefore it is not practical to record the nature of the training completed. The business continuity plan will be updated.							
		Version control will be included on the banking procedure. A meeting with the Tourist Information Manager has now taken place to ensure that the cash collection procedures are understood.							
		The procedure for creating rotas is outlined during the induction process, but will be documented.							
		The risk assessment version of updated.	control has now been						
		Version control will be imple Procedure Guidance as well a made to job roles.							

Directorate	Review Title	Assurance Statement								
		Scope The scope of the audit includ	led:							
		 more digital access to Inequalities experien digital exclusion; and Robustness of the digital 	nced, potential barriers and							
		Overall Opinion and Assuran	nce Statement							
		Adeq	_l uate							
	1	We consider that the controls in place are adequate with some risk identified and several changes neces. With all public health services contracted out, the all to directly control digital access is more limited. We recommended that monitoring meetings held with providers also include steps being taken to bring about more digital access.								
		Number of Recommendations Made								
		Priority 1	0							
		Priority 2	3							
Public Health	Digital Front Door	Priority 3	4							
		Management Response Digital access will be covered in any future strategy and								
		Public Health reports.								
		Public health will ensure that they take into account external guidance and best practice in any future commissioning or how they present their services through the Council website and reports.								
		Review meetings held with providers will also focus on advancing digital accessibility. A complete review of Public Health areas of the Council website and Healthier Blackpool website will be carried out. This will include ensuring that all current Council public health services are accessed through one navigation route/webpage. The Council's current digital front door to public health services will be updated, to make it more user friendly and accessible.								
		Links within the sexual health Council website will be check effective operation.	•							

Directorate	Review Title	Assurance Statement							
		<u>Scope</u>							
		The scope of our audit was to ensure that effective controls are in place to minimise financial risk relate client finances.							
		Overall Opinion and Assurance Statement							
		Adequate							
		We consider that the controls in place are adequate w some risks identified and assessed with changes necessary. The recommendations we have made in th report reflect similar findings to the Client Finance Internal Audit Report of 2019/20, although there has been a notable improvement in purchase card transactions, manager authorisations and bank reconciliations.							
		Our testing revealed minor lapses in compliance surrounding the controls with policy and guidance reviews, monthly audit visits for supported living clients to reconcile cash and expenditure where social workers hold client cards and the Money Management Fee being included within a client's Financial Plan.							
		Number of Recommendations Made							
	Client Finances	Priority 1	0						
Resources	Financial Control Assurance Testing	Priority 2 Priority 3	3						
		Management Response							
		The Client Finances Statement of Purpose and the Catalogue of Procedures documents will be reviewed annually.							
		Policy and procedures will be reviewed and a review section incorporated to be used alongside the Catalogue of Procedures.							
		Monthly in person visits will be reintroduced to complete reconciliations at Blackpool Football Club.							
		Annual in person financial visits will be reintroduced for residential clients.							
		The issues identified in relation to Financial Plans including the Money Management Fee that the Council is receiving were due to migration to a new system and have now been resolved.							
		Valid receipts will be provided alongside purchase card transactions.							
		A spreadsheet will be developed to maintain Office of Public Guardian reports are sent within the 12 month time period.							

Directorate	Review Title	Assurance Statement							
Directorate	Review little	Assurance Statement Scope The audit testing which was carried out included: Governance; Risk Management; Financial Planning & Budgetary Control; Payroll / HR Management; Expenditure; Income; Unofficial Funds; Security Of Assets; Core Assurance Testing. Overall Opinion and Assurance Statement Adequate							
Schools	Bispham Endowed Primary School	We consider that the controls in place are adequate with some risks identified and assessed and several changes necessary. We have made a number of recommendations to further strengthen the approach. Our testing revealed minor lapses in compliance with the controls.							
		Number of Recommendation							
		Priority 1	0						
		Priority 2 Priority 3	3						
			1						
		Management Response							
		The delegation planner has been reviewed in 2022 and will be signed off by governors in February 2023.							
		The Head Teacher follows the financial regulations in place, therefore the Scheme of Delegation will be amended to confirm the minimum of one quote, with three recommended to be acquired.							
		The governor's declarations of business interests will be updated to include confirmation from governors and published on the school website.							
		The school will adhere to the purchase card policy to ensure that VAT is reclaimed wherever possible.							

Progress with Priority 1 audit recommendations

Three priority one recommendations were implemented in the quarter including:

- Payment Sense x 1
- Coopers Way Respite Services x 1
- Highways Enforcement Activity x 1

A number of priority one recommendations which were due in the quarter have had their deadline extended following discussion between the relevant Head of Service and the Head of Audit and Risk, and include:

- Water Self-Supply x 1
- Managing the Leavers Process x 1
- CCTV x 1
- Animal Health Outbreak Management x 1
- Track Maintenance Programme x 1
- Wholly Owned Companies Governance Arrangements x 1
- Energy Management x 2
- Cyber Security (Data Infrastructure) x 1
- Highways Enforcement x 1
- Commissioning x 1
- Children's Services Financial Systems x 5
- Illuminations x 1

A number of priority one recommendations have been made which are not yet due for implementation and these include:

Driving at Work x 3

The Regulation of Investigatory Powers Act 2000

In line with best practice, it has been agreed that the Council will report to the Audit Committee the number of RIPA authorisations undertaken each quarter, which enables the Council to undertake directed and covert surveillance. Between January 2023 and March 2023, the Council authorised no RIPAs.

Fraud and Error Data

The fraud and error statistics can be found in Appendix B.

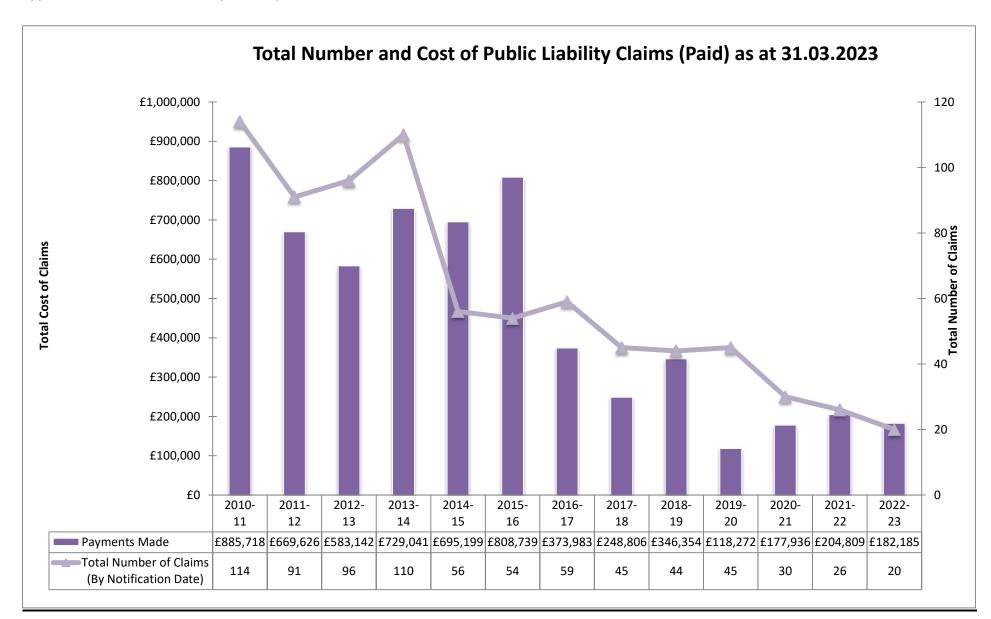
Insurance claims data

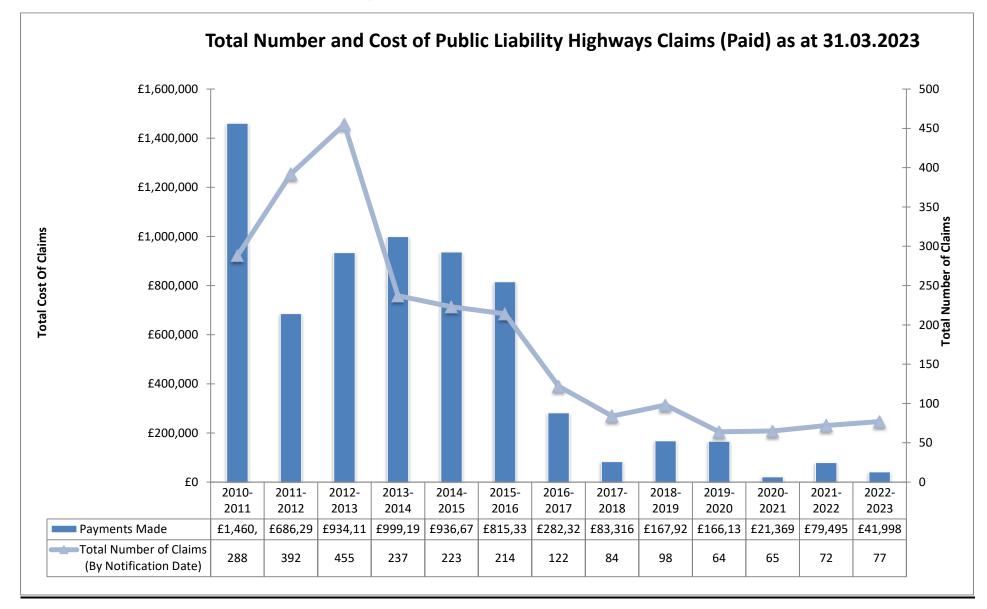
The graphs at Appendix C show the cost of liability insurance claims paid to date during each financial year by the Council.

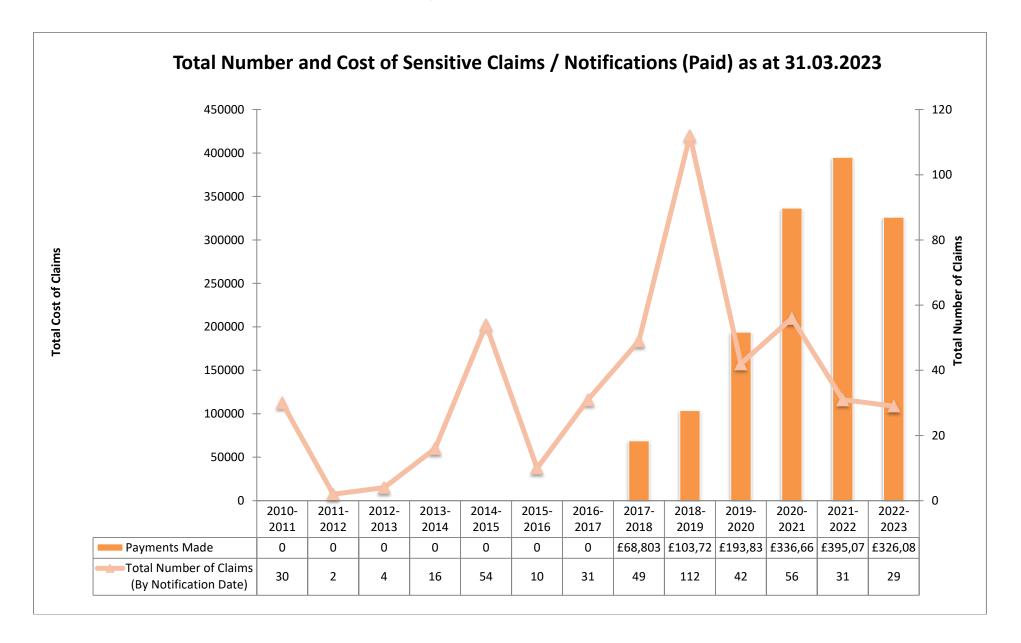
3. Appendix B - Fraud and Error Statistics 2022/23

		Re	eferrals	Receive	ed				Case Closures					/ ua	Action Taken on Closed Cases					itly	
CORPORATE FRAUD AND ERROR STATISTICS - 2022/2023	Number of Cases Brought Forward from 2021/22	Internal	External	NFI	Total Number of Referrals Received	F	raud Prove	n	I	Error Prove	n	No Frau	ıd/Error Ide	entified	Total Value of Fraud Proven Error Identified	No Further Action	Recommendation	Disciplinary	Administrative Penalty	Prosecution	Number of Cases Currently Under Investigation
					To	Internal	External	NFI	Internal	External	NFI	Internal	External	NFI	Ė				٩		
Type of Fraud										AN	NUAL SUI	MMARY 20	22/23								
Council Tax - Single Person Discount	2,121	65	10	35	110	0	0	0	47	2	198	33	12	1,932	£ 141,725.13	2,224	0	0	0	0	7
Council Tax Reduction (CTR)	762	40	11	271	322	0	0	0	11	0	1	20	14	1,023	£ 21,679.70	1,069	0	0	0	0	15
Housing Benefit Claims	7	0	0	0	0	0	0	0	0	0	0	0	0	7	£ -	7	0	0	0	0	-
Housing Tenants	129	0	0	0	0	0	0	0	0	0	0	0	0	129	£ -	129	0	0	0	0	-
Payroll	11	11	0	0	11	5	0	0	0	0	0	2	0	10	£ -	12	0	5	0	0	5
Business Rates	4	0	0	0	0	0	0	0	0	0	0	0	0	-	£ -	-	0	0	0	0	4
Procurement	2,538	0	0	0	0	0	0	0	0	0	0	0	0	2,538	£ -	2,524	0	0	0	0	-
Fraudulent Insurance Claims	2	0	0	0	0	0	0	0	0	0	0	0	0	-	£ -	-	0	0	0	0	2
Social Care	3	2	0	0	2	1	0	0	0	0	0	4	0	-	£ 1,983.80	5	0	0	0	0	-
Abuse of Position - Financial Gain	-	0	0	0	0	0	0	0	0	0	0	0	0	-	£ -	-	0	0	0	0	-
Abuse of Position - Data	-	2	1	0	3	1	0	0	0	0	0	0	0	-	£ -	-	0	1	0	0	2
General Financial Fraud	17	3	4	0	7	1	0	0	1	0	0	3	7	-	£ 721.19	11	0	1	0	0	12
Blue Badge Parking/Travel Concessions/Resident Parking	23	3	1	0	4	0	0	0	1	0	0	2	2	20	£ 515.91	25	0	0	0	0	2
Housing/Right to Buy	-	0	0	0	0	0	0	0	0	0	0	0	0	-	£ -	-	0	0	0	0	-
Totals:	5,617	126	27	306	459	8	0	0	60	2	199	64	35	5,659	£ 166,625.73	6,006	0	7	0	0	49

4. Appendix C – Insurance Claim Payments by Financial Year







Appendix 4(a)

